



Focus Area	Initiatives	Collaboration Strategies	Status Update	Future Focus / Resources Needed	Timeframe
Early Childhood Education	Charlottesville-Albemarle Early Education Task Force (EETF)	<ul style="list-style-type: none"> Continued support of existing recommendations from the EETF report, do not establish competing initiatives. Pursuit of collaborative funding opportunities to support early childhood education initiatives 	<ul style="list-style-type: none"> Ongoing/underway Vision Keepers, including locality and school system leadership recently affirmed continued support of the Task Force. Awarded \$350,000 grant application from VA Early Childhood Foundation to pilot integrated financing with public pre-k and DSS subsidy programs to maximize use of State VA Preschool funds and increase access to high-quality pre-k for 4's currently in family day homes. The planning period for this project ends June 2019, and the project will be undertaken School Years 19/20 and 20/21. Private non-profit providers participating in the project include Barrett Early Learning Center and JABA Shining Stars. This project includes funds for a family liaison and quality coaching in the classrooms for teachers. The Task Force is aware the national Early Head Start grant program will open 2019 and has a sub-committee working on preparing an application to serve the Charlottesville/Albemarle community. 	Currently accomplished FY19 with private philanthropy and Virginia Preschool Initiative funds.	VA Early Childhood Foundation awarded grant 12/18, planning period 1-6/19, and implementation school years 20 & 21. Expect to serve both City and County

	Virginia Federal Preschool Grant	Pursuit of professional development/advanced skills.	<p>United Way's Smart Beginnings initiative, ReadyKids, and City/County pre-k programs collaborated on and were awarded an Early Ed Task Force application to serve as one of 11 communities undertaking a work plan to gather data the same across all 11 communities that will help create an early education profile (access to early education, settings, teacher credentials, etc.) Virginia was awarded a \$9.9 million Federal Preschool Grant in December 2018.</p> <p>In advance of the State mandate that all public preschool programs implement use of the CLASS teacher assessment in School year 20/21, funds are provided to train coaches to train teachers. This tool measures the interaction between teacher/child, developed by UVA Curry, and managed by Teachstone.</p> <p>Thought to be an advanced skill necessary for child development, this grant is providing the teachers an opportunity to learn and practice before the mandate. Teachers and teaching assistants are eligible to participate and will receive a \$1,500 stipend. Private providers may also participate. Charlottesville has included teachers and teaching assistants. Albemarle only elected to include teachers. Our initiative was awarded \$136,000 to undertake the work.</p>		
	Other	<ul style="list-style-type: none"> • Additional work plan items include exploring the new afterschool dilemma impacting both public pre-k programs and children on subsidy; examining how to incentivize more private provider participation in the Virginia Quality program; and the growing capacity issue within early care. • Continue to utilize joint application pre-school application for City, County, and HeadStart programs 	Ongoing/underway	Under Development	N/A
Secondary Education and Career Services	Piedmont Futures	<ul style="list-style-type: none"> • Continue to participate on the planning committee and be ready to work. • Sponsor breakfast/lunch for the vendors. This could be a great way to showcase CATEC's culinary program. 	Ongoing/Underway	Implementation of these opportunities can be accomplished within existing staff resources and does not require any changes in policy direction.	Many of these activities are already underway and the recommendation is that they continue the current timeframe. The

		<ul style="list-style-type: none"> Promote the career fairs to employers through your marketing channels. Volunteer at the events. Continue to provide transportation to and from these events. 			new efforts, such as sponsoring a meal for vendors or promoting career fairs should be accomplished within the next 12 months.
	KidsCollege@PVCC	<ul style="list-style-type: none"> Promote scholarship opportunities (donations) through available marketing channels. Participate on Youth Advisory Council Promote Kids College through available marketing channels 	Ongoing/Underway	Implementation of these opportunities can be accomplished within existing staff resources and does not require any changes in policy direction.	These initiatives should be accomplished within the next 12 months.
	City/County Career Centers-Satellite Centers of the PWN focused on our region	<ul style="list-style-type: none"> Continued collaboration with libraries in the County to expand career center services beyond the current location in the County's Department of Social Services modeled after the City's center in the JMRL Main Branch downtown. Continued partnership in conducting regional job fairs and in training and placing local residents in jobs available across both jurisdictions, i.e. the current recruitment underway by new business in Fifth Street Station. 	<p>Ongoing/Underway</p> <p>Virginia Career Works is taking the lead on the coordination of monthly, mini-job fairs at the North Central Library and Crozet Library</p>	<ul style="list-style-type: none"> Initial contact has already been made with the Jefferson Madison Regional Library (JMRL) Executive Director who has indicated support for the concept. JMRL is waiting for a more detailed proposal with specifics pending the approval of this initiative by the City/County – a staff team will convene to develop the proposal. Implementing this initiative can be accomplished within existing staff resources and would involve a coordinated approach between the City and County Economic Development Offices and the Piedmont Workforce Network. 	Several joint recruitment events were held in the last 12 months; additional activities are being planned.

ENVIRONMENT

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climate protection	climate action plan (CAP) development	<ul style="list-style-type: none"> participate in each other's CAP development process share ideas and resources; build upon each other's work collaboratively engage the community 	<ul style="list-style-type: none"> Climate Action Together – jointly (and with UVA) developed <u>website</u> and press release coordinating on community events conducting regular coordination meetings City and County staff proposing the adoption of the same greenhouse gas reduction goals 	<ul style="list-style-type: none"> identify aligned actions in CAPs and collaborate in the implementation of these action (e.g., C-PACE) the ultimate implementation level of the CAPs will depend on the allocation of staffing and funding 	<p>Ongoing:</p> <p>During 2019, the City of Charlottesville, Albemarle County, and the University of Virginia will each be making new commitments for climate action.</p> <p>City - As part of the Global Compact of Mayors, Charlottesville has committed to a phased process for climate action including an updated inventory (by June 2018), setting a new target (June 2019), and creating a new plan (by June 2020).</p> <p>County - Climate Action Plan (CAP) process kicked off in Fall 2018. Involves coordination with community partners and local stakeholders. CAP work teams began meeting during Fall 2018 and continue to develop initial recommendations, anticipated to be presented to the Board of Supervisors in August 2019. Formal adoption of a Climate Action Plan anticipated Winter 2019. Subsequent related work (for instance, adding specificity to initial, broad goals and implementation of strategies) will continue over years.</p>
	community resiliency planning	<ul style="list-style-type: none"> collaborate on the development of a plan 	<ul style="list-style-type: none"> City is leading a vulnerability assessment, a precursor to a resiliency plan; County staff are participating 	<ul style="list-style-type: none"> following vulnerability assessment, next step would be resiliency plan development need direction and resources to invest significant effort in this process 	<p>Summer 2019 - Underway in Phase 2 of the City's commitment to the Global Covenant of Mayors.</p>
	community action	<ul style="list-style-type: none"> collaborate in developing new programs to stimulate community action 	<ul style="list-style-type: none"> supporting LEAP in subsidizing energy audits and improvements 	<ul style="list-style-type: none"> strive to implement at consistent and comparable 	<p>Ongoing</p>

		<ul style="list-style-type: none"> provide equal or comparable contributions to assistance organizations 	<ul style="list-style-type: none"> sponsoring and participating in Better Business Challenge working with community advocacy groups 	levels across jurisdictional boundaries	
natural resource protection	MS4/TMDL compliance	<ul style="list-style-type: none"> collaborate to meet individual and aggregated pollution reduction requirements 	<ul style="list-style-type: none"> stream restoration project at RiverRun / Pen Park has been completed by County (SLAF grant support); City contributed to funding and will share pollution reduction credits City is pursuing downstream extension of project (SLAF grant support); exploring County funding contribution and credit sharing 	<ul style="list-style-type: none"> work together to identify additional and optimal joint projects 	<p>Ongoing: County SLAF grant awarded in 2017. Phase I project completed.</p> <p>City SLAF grant award announced April 2019 Phase II project timeline TBD</p>
	watershed protection and restoration	<ul style="list-style-type: none"> community-wide water quality monitoring, stream cleanups, citizen engagement, science reporting 	<ul style="list-style-type: none"> supporting the RCA and participating on science advisory committee 	<ul style="list-style-type: none"> annual funding requested 	Ongoing
	community education and outreach	<ul style="list-style-type: none"> public engagement and education cost-sharing for private stormwater projects and conservation landscaping 	<ul style="list-style-type: none"> supporting and participating in RSEP (administered by TJSWCD) furthering local participation in the VCAP program through CCAP/ACAP 		Ongoing: Regular RSEP meetings and initiatives underway
solid waste (landfill diversion)	planning	<ul style="list-style-type: none"> use Joint Solid Waste Management Plan (TJPDC) as means to better coordinate join each other's planning efforts 	<ul style="list-style-type: none"> Stakeholders could be convened on a routine basis to review management plan status County open invitation for City participation on SWAAC 	<ul style="list-style-type: none"> TJPDC leadership is critical in regional solid waste management planning 	TBD
	operations	<ul style="list-style-type: none"> consider supplementary solid waste diversion programs and services 	<ul style="list-style-type: none"> compost collection at McIntire 	<ul style="list-style-type: none"> ultimately dependent on RSWA Board 	Ongoing: RSWA currently exploring viability of the construction and operation of a compost facility at Ivy MUC
	litter control	<ul style="list-style-type: none"> consider joint programs and partnerships 	<ul style="list-style-type: none"> County exploring partnership with City to conduct street sweeping in limited County streets 	<ul style="list-style-type: none"> dependent on funding agreement 	TBD
parks and greenways	planning	<ul style="list-style-type: none"> Jefferson Area Bike and Pedestrian Plan (TJPDC) 	<ul style="list-style-type: none"> the City plan has been incorporated into the regional plan, which address three transportation goals related to bicycle and pedestrian infrastructure and connectivity: <ul style="list-style-type: none"> Coordinate building the sidewalk network Coordinate to provide and enhance multimodal connections Create dedicated connections across physical barriers 	<ul style="list-style-type: none"> requires allocation of resources to implement plan recommendations 	<p>Ongoing: planning effort completed; implementation will be done as resources are committed</p> <p>Need to align project implementation efforts (for example, the County might be in process of planning for one corridor, but it's not on the City's priority list, so there are implementation gaps) and explore funding mechanisms/processes that cross jurisdictional boundaries (for example, County has funding to improve sidewalk along OLR, but can't build a crosswalk and sidewalk to connect to Azalea Park because the County can't pay for something in the city).</p> <p>TJPDC is the most logical entity to plan/fund these types of projects, but we need to formalize a way for both the City and the County to contribute to their efforts.</p>

		<ul style="list-style-type: none"> Rivanna River Corridor Plan (TJPDC) 	<ul style="list-style-type: none"> Phase I completed; Phase II to commence June 2019 TJPDC has met with the project leads from City of Charlottesville and Albemarle County. Similar to Phase I of the Rivanna Planning, there will be a Technical Team of staff members from TJPDC, Charlottesville & Albemarle and there will be a Steering Committee of elected officials, planning commission members, and other stakeholders. The first work for the Technical and Steering Committee is to review and refine the proposed scope of work as previously presented to the City Council and Board of Supervisors. 	<ul style="list-style-type: none"> use Phase II process to tap expert natural resources staff and local stakeholders ensure plan emphasizes strong environmental and sustainability principles 	<p>The first Technical Team meeting is being organized for mid-June. The Steering Committee and first meeting will not be organized until after the elections when known elected officials can participate.</p> <p>TJPDC is waiting for the funding MOU's to be signed by both the City and County</p> <p>Moving this effort forward for a projected completion date of June 30, 2020.</p>
		<ul style="list-style-type: none"> jointly manage shared facilities 	<ul style="list-style-type: none"> Joint funding has been appropriated for the construction of four synthetic turf athletic fields and lights at Darden Towe Park Ivy Creek Natural Area is jointly supported 	<ul style="list-style-type: none"> collaborate on master plans and management 	<p>Joint use MOUs need to be reviewed and updated (or established, as needed)</p> <p>Master plan to be done jointly (in-house) in the next several years</p>

<p>LEAP – Local Energy Alliance Program RCA – Rivanna Conservation Alliance RSEP – Rivanna Stormwater Education Partnership RSWA – Rivanna Solid Waste Authority SLAF – Stormwater Local Assistance Fund</p>	<p>SWAAC – Solid Waste Alternatives Advisory Committee TJPDC– Thomas Jefferson Planning District Commission TJSWCD – Thomas Jefferson Soil and Water Conservation District VCAP – Virginia Conservation Assistance Program; Charlottesville CAP; Albemarle CAP</p>
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REDEVELOPMENT & AFFORDABLE HOUSING

Focus Area	Initiatives	Collaboration Strategies	Status Update	Future Focus / Resources Needed	Timeframe
Redevelopment and Affordable Housing	Policy Development	Regional Housing Partnership	April 19, inaugural event from Regional Housing Partnership.	Future work will include collaboration to provide educational opportunities to promote best practices in housing policy and development.	City and County staff are developing a timeline in partnership with the RHP Executive committee to create a future schedule.
	Rehabilitation	<ul style="list-style-type: none"> Currently, Albemarle County is partnering with the Albemarle Housing Improvement Program (AHIP) on a homeowner rehabilitation project in Alberene. The County is also partnering with Habitat for Humanity of Greater Charlottesville to redevelop the Southwood Mobile Home Park. 	This work is ongoing. Staff is working to continue existing partnerships and to seek new non-profit collaborators.	Appropriate resources as needed.	Ongoing
		<ul style="list-style-type: none"> The Charlottesville Redevelopment and Housing Authority (CRHA) the Public Housing Association of Residents (PHAR), and the City of Charlottesville applied for and received a grant of \$283,000 from the Charlottesville Area Community Foundation (CACF) to jump-start resident-involved redevelopment of Charlottesville's Public Housing. The results of this effort could clearly transfer lessons to collaborative efforts on redevelopment between the City of Charlottesville and Albemarle County. Albemarle County is partnering with Habitat for Humanity of Greater Charlottesville in the redevelopment of the Southwood Mobile Home Park. The County provided \$675,000 	Ongoing	<ul style="list-style-type: none"> Appropriate resources would be identified as needed. Private property owners would be encouraged to include resident participation in redevelopment/revitalization plans. 	The County continues to support resident involvement in the Southwood redevelopment project, as well as requiring resident involvement on all Community Development Block Grant (CDBG) funded projects.

		in grant funding to Habitat to support a resident driven and informed master plan and rezoning application for Phase 1 of the redevelopment project.			
		<ul style="list-style-type: none"> • Creation of a Regional HCV consortium could allow CRHA to focus on public housing site improvements/redevelopment. 	N/A	<p>Resources unknown.</p> <ul style="list-style-type: none"> • Determination to share administration of existing programs or form a Housing Choice Voucher Consortium with lead agency. 	No timeframe established.
		<ul style="list-style-type: none"> • Creation of a regional housing fund-expansion of the current City Housing Fund. • Exploration of a collaborative funding model for the support of non-profits in this sector that assist in addressing City/County goals. 	N/A	<ul style="list-style-type: none"> • Could provide potential applications for grant funds. • Agreements & funding will require a different approach and must be in accordance with procurement policies. • Will likely require the use of RFPs. 	No timeframe established.



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Small Area Planning	Coordinated Land Use and Transportation Plan for City and County properties surrounding The Hydraulic/29 Intersection.	MPO Policy Board grant requests for transportation improvements to the Secretary and Commonwealth Transportation Board for consideration.	<ul style="list-style-type: none"> • County Board of Supervisors approved a Resolution of Intent to amend the Comprehensive Plan to incorporate the Land Use Plan and transportation improvements recommended. • Smart Scale Grants submitted but denied funding. • Awaiting decision from VDOT and Advisory Panel on best option forward on improvements. 	<ul style="list-style-type: none"> • County staff and officials were appointed to serve on the planning committee which met monthly from March 2017 through July 2018. The process required a good deal of County feedback from within the Community Development Department, County Executive's Office, the Board of Supervisors, and other community stakeholders. The Land use plan was approved by the Board of Supervisors and City Council and a variety of projects were submitted for Smart Scale grants to implement the recommendations. These projects were not recommended for funding in the Six-Year Plan and the Advisory Panel has meant to discuss next steps. • Will likely require some level of local funding to implement recommendations and leverage state funding for transportation improvements. 	This process is underway and will continue through implementation of transportation and land use projects as necessary.
Bike/Pedestrian	Coordinated implementation of recommendations from the Jefferson Area Bicycle and Pedestrian Plan	<ul style="list-style-type: none"> • The City, County, and VDOT coordinated on the regional Jefferson Area Bicycle and Pedestrian Plan update developed by the TJPDC/C-A MPO. • Ongoing coordination will continue to occur on implementation of recommendations from the Jefferson Area Bicycle and Pedestrian Plan for projects with regional benefits. 	<ul style="list-style-type: none"> • Jefferson Area Bicycle and Pedestrian plan complete and approved by the TJPDC and MPO Policy Board. • Albemarle County Comprehensive Plan Amendment underway. • Coordination team continues to meet monthly and is currently working on implementation of two potential joint projects/grant applications/planning: <ul style="list-style-type: none"> ○ Old Lynchburg Rd/Azalea Park/Sunset Ave Pedestrian, Greenway, Bridge Improvements. ○ Rivanna River Greenway and Bridge Improvements near Pantops. 	<ul style="list-style-type: none"> • Development of the plan is complete. The MPO Policy Board has approved the plan, The Albemarle County Planning Commission has recommended the Comprehensive Plan be Amended and the Board of Supervisors will hold a public hearing on it this summer. • Implementation will require dedication of funding. County staff will coordinate with the advisory committee on prioritization of projects, planning, and potential grant applications. 	<p>The planning process is complete and the County is currently working to make a Comprehensive Plan Amendment to incorporate the updated Jefferson Area Bicycle Plan.</p> <p>Ongoing coordination meetings will be held monthly to continue to coordinate the implementation of bicycle, pedestrian, and greenway projects.</p>

Transit	Collaboration on regional transit services	<ul style="list-style-type: none"> • Consideration of creation of regional transit services by a combined structure between CAT and JAUNT with oversight from representatives of the City and County. • Increase efforts toward City/County collaboration specifically in the process of creating the Charlottesville Area Transit and JAUNT Development Plans (TDP) or other transit planning document. • Expansion of transit service (by CAT and/or JAUNT) in targeted areas. • Staff participation/ Joint Comprehensive Planning exercises in the development process for transit operations and capital plans. 	<ul style="list-style-type: none"> • Regional Transit Partnership continues to meet monthly. • Awaiting the finalization of the Transit Development Plan and implementation of the recommendations or the beginning of a new planning process to improve service throughout the region. 	<ul style="list-style-type: none"> • Regional Transit Partnership involves appointed City/County representatives. • Participation in the CAT and JAUNT TDP updates requires staff time and direction from the Board of Supervisors and County Executive's office. • Following the completion of the TDP the City and County will need to coordinate implementation of recommended service improvements along with cost estimates from the appropriate provider. These will require review and identification of funding and approval from staff and the Board of Supervisors. Financial commitment will be necessary to match State resources and should be commensurate with the County's service expectations. 	<p>Regional Transit Partnership involves appointed City/County representatives.</p> <p>Participation in the CAT and JAUNT TDP updates requires staff time and direction from the Board of Supervisors and County Executive's office.</p> <p>Following the completion of the TDP the City and County will need to coordinate implementation of recommended service improvements along with cost estimates from the appropriate provider. These will require review and identification of funding and approval from staff and the Board of Supervisors. Financial commitment will be necessary to match State resources and should be commensurate with the County's service expectations.</p>
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ECONOMIC DEVELOPMENT

Focus Area	Initiatives	Collaboration Strategies	Status Update	Future Focus / Resources Needed	Timeframe
Create sites that are ready to accommodate businesses	<ul style="list-style-type: none"> Willow Tree Co-Construct Project Bengal Opportunity Zones 	<p>Focus on maintaining jobs and capital investments by collaborating fully to retain companies that are at risk of leaving the Charlottesville/ Albemarle community.</p> <p>Connecting capital with projects that have been identified as priorities by our community - the right development in the right location.</p>	Ongoing	<ul style="list-style-type: none"> Implementation will require identification of funding sources. 	N/A
Share business retention and visitation data, when practical.	<ul style="list-style-type: none"> Project Bengal Project Barking Spider Project Steeler Project Colt Project Dolphin Project Packer 	Share referrals for new business prospects looking for space whose needs cannot be met by the jurisdiction that is initially contacted.	Ongoing	<ul style="list-style-type: none"> Implementation of these opportunities can be accomplished within existing staff resources and does not require any changes in policy direction. 	N/A
Both parties are acting in good faith to honor this tenet of the MOU.	N/A	Not to actively solicit or initiate discussion to encourage the relocation of any business from one jurisdiction to the other.	Ongoing	<ul style="list-style-type: none"> Implementation of these opportunities can be accomplished within existing staff resources and does not require any changes in policy direction. 	N/A
Both parties are acting in good faith to honor this tenet of the MOU.	<ul style="list-style-type: none"> Project Bengal Project Steeler Project Colt Project Dolphin 	Notify each other of serious conversations regarding businesses looking to relocate from one jurisdiction to the other.	Ongoing	<ul style="list-style-type: none"> Implementation of these opportunities can be accomplished within existing staff resources and does not require any changes in policy direction. 	N/A
Jointly focus on building upon the strength of our shared target industry clusters.	<p>Accomplished through CVPED, Region 9 Growth and Diversification Plan</p> <ul style="list-style-type: none"> Collaborative Marketing-Region 9 Charlottesville Ale Trail(?) 	<ol style="list-style-type: none"> Support Cville BioHub Joint planning exercise for Broadway Blueprint Joint economic development strategic planning exercise 	Ongoing	<ol style="list-style-type: none"> Implementation will require identification of funding sources. Assign individuals to a project team. Implementation of these opportunities can be accomplished within existing staff resources and does not require any changes in policy direction. 	N/A

	<ul style="list-style-type: none"> GO Cook, GO Solar and GO Driver collaborative training efforts 				
Partner with UVA	<ul style="list-style-type: none"> Region 9 - Virginia Career Works GO Cook, GO Solar and GO Driver collaborative training efforts 	Collectively support our educational systems and workforce development initiatives that support our desired industries.	Ongoing	<ul style="list-style-type: none"> Implementing this initiative can be accomplished within existing staff resources and would involve a coordinated approach between the City and County Economic Development Offices, PVCC, UVA and Virginia Career Works. 	N/A
Both parties are acting in good faith to honor this tenet of the MOU.	<ul style="list-style-type: none"> Willow Tree Project Bronco 	Maintain the confidential nature of economic development projects and prospects and the importance of regional cooperation.	Ongoing	<ul style="list-style-type: none"> Implementation of this item can be accomplished within existing staff resources and does not require any changes in policy direction. 	N/A
Concerted efforts to support Region 9's growth and diversification plan Joint EDA Meeting	<ul style="list-style-type: none"> Venture Hub Catalyst Cville BioHub Tom Tom Festival support GO VA Advocacy for Catalyst 	Cooperate and communicate on building an effective business ecosystem that supports and accommodates businesses through their lifecycle, recognizing that different stages of business growth may be more well suited for one jurisdiction or another.	Ongoing	<ul style="list-style-type: none"> Implementing this initiative can be accomplished within existing staff resources and would involve a coordinated approach between the City and County's Economic Development Authorities. 	N/A